



Ligue des Bibliothèques Européennes de Recherche
Association of European Research Libraries

EB0217

MINUTES OF THE EXECUTIVE BOARD MEETINGS HELD IN THE LIBRARY AND INFORMATION CENTRE (FIRST MEETING) AND THE CONFERENCE AND CULTURAL CENTRE (SECOND MEETING), UNIVERSITY OF PATRAS, PATRAS, GREECE, ON MONDAY 3 JULY, TUESDAY 4 JULY AND THURSDAY 6 JULY 2017.

PRESENT : FIRST MEETING: Mr Lluís Anglada, Dr Claudia Fabian, Dr Martin Hallik, Ms Kristiina Hormia-Poutanen (President), Ms Jeannette Frey (Vice-President), Dr Wolfram Horstmann, Mr John MacColl (Observer), Dr Ann Matheson (Secretary-General), Dr Matthijs van Otegem, Mr Julien Roche (LIBER Adviser), Drs Anja Smit (Treasurer), Mr Martin Svoboda, Dr Giannis Tsakonas, Ms Astrid Verheusen (Interim Executive Director), Mr Wilhelm Widmark.

APOLOGIES: FIRST MEETING: Dr Paul Ayrís (LIBER Adviser); Dr Wolfram Horstmann (Discussion Slot); Drs Anja Smit (Discussion Slot), Ms Suzanne Reid; Mr Andris Vilks.

The President welcomed Executive Board members to the two meetings in Annual Conference week, welcomed Mr John MacColl as incoming Secretary-General, and welcomed LIBER Office staff, Ms Friedel Grant, Dr Simone Sacchi, Ms Martine Oudenhoven, Ms Vasso Kalaitzi and Ms Gwen Franck to the first Executive Board meeting on Tuesday 4 July (09.00 to 10.30).

PRESENT: SECOND MEETING: Mr Lluís Anglada, Dr Claudia Fabian, Dr Martin Hallik, Ms Kristiina Hormia-Poutanen (President), Ms Jeannette Frey (Vice-President), Dr Wolfram Horstmann, Mr John MacColl (Secretary-General), Dr Ann Matheson (LIBER Adviser), Dr Matthijs van Otegem, Mr Julien Roche (LIBER Adviser), Drs Anja Smit (Treasurer), Mr Martin Svoboda, Dr Giannis Tsakonas, Ms Astrid Verheusen (Interim Executive Director), Mr Wilhelm Widmark.

Mr Panos Georgiou, Library and Information Centre, University of Patras, attended for Agenda item 14; and Mr Dominique Tissoires, Mr Jacques Sauteron and Ms H  l  ne Deleuze, LILLIAD, Lille University, attended for Agenda item 15.

APOLOGIES: SECOND MEETING: Dr Paul Ayrís (LIBER Adviser), Dr Bertil Droch, Ms Agn  s Ponsati Obiols, Ms Suzanne Reid, Mr Andris Vilks.

DISCUSSION SLOT: MONDAY 3 JULY 2017

AGENDA

1. LIBER STRATEGY 2018-2022

1.1. LIBER Strategy 2018-2022

The final version of the LIBER Strategy 2018-2022 had been pre-circulated, and was reviewed by Board members and unanimously approved. It was noted that the Strategy would also be useful at a national level when countries were planning open access strategies. It was agreed that for the

Strategy's promotion more widely, after approval by LIBER Participants at the Meeting of Participants on 6 July 2017, the following elements should be prepared: press release; slides; Roadmap visualisation; new organisational structure; and regional events. The new LIBER website would be soft launched in August 2017, followed by a full launch in October 2017, and communication of the new Strategy would commence thereafter.

1.2. LIBER Strategy Roadmap, Knowledge Café

The Roadmap, which had been pre-circulated, was reviewed, and it was agreed that the document required to be edited along the lines of the Strategy document. Steering Committee Chairs had listed action areas and the impacts of these actions. The Knowledge Café would be an opportunity for LIBER Participants to prioritise these. Ms Verheusen outlined the arrangements for the Café, which would be chaired by Ms Hilde van Wijngaarden, Vrije Universiteit Amsterdam. There would be posters for each of the strategic lines, Steering Committee Chairs would stand by the posters, and LIBER Participants would apply stickers in line with their priorities.

Ms Verheusen took the Board through the Roadmap, which set out an overview of possible activities and their impact in relation to the three Strategic Directions of the 2018-2022 LIBER Strategy. In the three sections, Explore, Embed and Engage, Dr van Otegem suggested there seemed to be some confusion between impacts and goals in the Embed section, and it was agreed that this should be discussed by Steering Committees and Working Groups. In 'Sharing Best Practice on Agile Development and User Engagement', Ms Frey queried the concept of agile development and user engagement. Mr Widmark explained that this was based on libraries working with users and developing the best solutions for them, i.e. building the system while talking to users. It was agreed that this paragraph should be rewritten but that the concept of agile development should be retained. Dr Tsakonas commented that best practices were fragmented, and the priority was to know where best practices were to be found, to communicate them and help countries which were not so far ahead to use them as a model. Ms Frey noted that disciplinary partnership would be a major issue and it would be useful to have factsheets for disciplines. The Roadmap was approved with the addition of the points noted in the discussion.

1.3. LIBER Organisation: Steering Committees and Working Groups

The pre-circulated paper on the organisation of Steering Committees and Working Groups during the period of the 2018-2022 Strategy was discussed. The organisation structure had three main objectives: ensuring optimal coordination between the activities of the three interconnecting strategic directions and the projects managed by the LIBER Office; optimising the flexibility and efficacy of the strategic activities; and monitoring progress and ensuring accountability. The overall aim was to have interconnected Steering Committees with a maximum of three Working Groups each.

The new Steering Committees (in line with the Strategic Directions) would be: Innovative Scholarly Communication; Digital Skills and Services; and Research Infrastructure. The Steering Committees would be smaller in size and each would have a maximum of three Working Groups. Each Steering Committee would comprise a Chair, appointed by the Executive Board, Chairs of the Working Groups that fell under the Steering Committee, approved by the Executive Board, Secretary (to organise Skype meetings and produce minutes of meetings, etc.) and the LIBER Executive Director. If applicable, Steering Committee meetings would be attended by the relevant member(s) of the LIBER Office (e.g. project managers of relevant projects). Working Groups would have (in principle) a limited timeframe of one or two years (however, there were exceptions in some areas); clearly set objectives to be achieved in one or two years, and a Chair, who would also participate in the Steering Committee. If the goals of a Working Group were achieved, or if they appeared to be unachievable within the set timeframe, the Working Group would be disbanded.

Dr Hallik pointed out that it was very important that the Leadership Programmes should not be terminated, and it was agreed that certain Working Groups should be designated as

permanent for the period of the Strategy, with the option of renewal thereafter. Ms Verheusen took the Board through the new structure for the 2018-2022 Strategy. Dr Hallik enquired about the Copyright Working Group and Ms Hormia-Poutanen explained that it would be included, with a different title, within the Innovative Scholarly Communication Steering Committee, and would be permanent. Ms Hormia-Poutanen referred to a proposal by the Strategy Group to incorporate existing Fora within the new structure, Architecture within Research Infrastructure, and Digital Cultural Heritage with Digital Humanities within Digital Skills and Services. These would also be permanent groups until 2022. Mr Svoboda thought that, in principle, the LIBER Architecture Forum would find this acceptable, and Dr Fabian welcomed the permanent status for Digital Cultural Heritage, and drew attention to the joint status of LIBER and CERL, which was of benefit to both institutions. It was agreed that Ms Hormia-Poutanen would contact Dr Van Peteghem, Chair of the LIBER Architecture Forum, and the Chair of CERL, to explain the proposal. This was approved by the Executive Board. Dr Tsakonas suggested creating a vertical timeline showing the period of each Working Group, and it was agreed that Ms Verheusen would create one for the next meeting. It was also agreed that a visual of the new structure should be prepared, and Ms Grant would be asked to put this in hand. Dr Matheson noted there would need to be a plan for communicating the proposals to LIBER Participants and for rounding off existing Working Groups which would not be continued beyond the end of 2017, and this was agreed. Ms Hormia-Poutanen asked Ms Verheusen to convene a video-meeting of the LIBER Strategy Task Force.

2. TOPICS FOR FUTURE EXECUTIVE BOARD DISCUSSION SLOTS

Ms Hormia-Poutanen raised the question of how to involve all Board members in current issues (e.g. OSPP reports, LIBER statements, legal issues (copyright and data protection), lobbying) where a LIBER response is required, and in the preparation of Discussion Slot topics. The Board divided into two groups to consider these issues and reported back.

In regard to the Discussion Slot, there was consensus that there should be a future rolling programme of discussion topics, and Board members (and, where applicable, others) would be invited/allocated topics to prepare for Discussion Slot sessions. The aim was to think well ahead and discuss topical issues of relevance to LIBER Participants. It was agreed that Ms Verheusen would prepare a draft rolling programme for discussion in October 2017.

On the question of how to deal with LIBER responses to specialised reports, it was agreed that LIBER could not cover everything and should communicate on specific issues and keep communications short. The best way to organise this should be by 'teaming up'. LIBER should monitor response dates for papers and statements, and should activate the specialist Working Group, keeping the Chair of the Steering Committee informed, and the Executive Director should organise this from the LIBER Office. On occasions, the view of the whole Executive Board would be required, and in such instances the Executive Director would circulate a draft response to the Board, as at present.

FIRST EXECUTIVE BOARD MEETING: TUESDAY 3 JULY 2017

AGENDA

3. APOLOGIES

These were recorded on page 1 (*supra*).

4. MINUTES OF THE MEETING HELD ON 18 AND 19 FEBRUARY 2017

The minutes of the meeting held in Lille on 18 and 19 February 2017 were approved.

5. MATTERS ARISING

All actions had been completed apart from those still in progress, which were carried forward to the Summary of Actions from the July 2017 Meetings. The following points were noted:
(Oct. 2016, 9.2.2.): Dr Hallik had discussed the idea of a Leadership Alumni event with the Working Group, and the view was that this was something to note for the future.
(Oct. 2016, 13.2.): Dr Tsakonas reported that the National Library of Greece would host an event, probably in October 2017, on a topic in line with the LIBER Strategy Strategic Directions, with the aim of involving more Greek research libraries in LIBER.
(Feb. 2017, 11.4.): The May 2017 ARL meeting had been a closed one, and so Drs Smit had not attended.

6. LIBER OFFICE STAFF

6.1. Presentations by LIBER Office Staff

Ms Vasso Kalaitzi, EU Projects Communications Officer, Dr Simone Sacchi, Interim EU Projects Manager, Ms Martine Oudenhoven, Community Engagement Officer and Ms Gwen Franck, Open Access Project Officer, gave short presentations on their respective roles in the LIBER Office. The Executive Board thanked them for their presentations.

7. LIBER COMMUNICATIONS

Ms Friedel Grant, Communications Officer, gave a short presentation on the new LIBER website. The aim was to arrange a soft launch in August 2017, in advance of the August 2017 LIBER Mailing. She outlined the structure of the new site, which was predicated on three main elements: Strategy (Steering Committees, Working Groups and Fora; Projects; Events/Conferences), and an Extranet. She would send the url to Board members so that they could peruse the site. It was also likely that the Host Conference website and the LIBER website could now be integrated, as had been discussed previously. The software for the new site was still Wordpress. Ms Hormia-Poutanen noted that in regard to communicating the new site, the proposal was to issue a press release, launch the site and then it could be presented at national level. Ms Grant was preparing a communications plan.

Dr Horstmann noted that the original idea had been to present the Strategy and the website simultaneously, but Ms Grant considered that this was over-ambitious. Dr Horstmann stressed that attention should be directed to the new Strategy rather than the website. Ms Grant agreed to discuss the original idea of the simultaneous Strategy and website launch with the web agency in Edinburgh. A date for the Strategy launch had to be agreed.

Dr Horstmann raised the question of the relationship between EU Projects and Steering Committees, and drew attention to a previous decision by the Executive Board that EU Projects should be linked to Steering Committees. He had understood that the aim was to have projects more integrated with the Steering Committees. It was important to avoid having different ecosystems and it was essential to have liaison between EU Projects and the Board. It was agreed to arrange a meeting of Steering Committee Chairs, Ms Hormia-Poutanen, Ms Frey, Ms Verheusen, Dr Sacchi and Ms Grant to discuss this matter further.

8. REPORT OF THE FINANCE COMMITTEE

8.1. Treasurer's Report

Drs Anja Smit, Treasurer, gave the report of the LIBER Finance Committee, which had met the previous afternoon. She reported that the Profit and Loss for 2017 showed that LIBER had received 99% of income due and that expenditure was currently 44%, but the payments still to be made were not clear because of a number of staff changes in 2017. Drs Smit and Ms Verheusen would consider the financial position and bring a full report in October 2017, along with a forecast budget for 2018. She noted that LIBER had healthy reserves but it was desirable to look at projected income and expenditure over the next three years.

Drs Smit presented the recommendations made by the Finance Committee to the Executive Board. LIBER's assets were currently distributed across three Dutch banks. Two had

recently merged, and the Finance Committee had authorised Ms Verheusen to identify another bank so that LIBER could continue to have its assets protected in three banks covered by bank savings guarantees. It had been agreed that for the October 2017 Finance Committee meeting Ms Verheusen would bring forward a draft plan for (1) the database of LIBER Libraries; and (2) LIBER's financial administration. RLUK members would cease to have their LIBER annual contribution fees paid by RLUK from 2018, and Ms Verheusen was in contact with Dr David Prosser of RLUK about procedures for the transition. It was noted that the LIBER annual contribution fee was due for review, and would be considered by the Finance Committee in October 2017, with a recommendation to the Executive Board for discussion in October 2017. The outstanding payments (2 years) were listed in case any Board member was able to speak to the Director of any of the libraries. They were: Russian State Library, National Library of Montenegro, IPEK University Library, Turkey, National Scientific Library, Georgia, and the Library of the Lithuanian University of Health Sciences. The Report of the Finance Committee was approved by the Executive Board.

8.2. Annual Report and Accounts 2016

The Annual Report and Accounts for 2016 had been pre-circulated for the meeting. They were as circulated for the February 2017 Board meeting but with the addition of accurate Executive Board membership. She drew attention to the way in which funding for EU projects was not always received in the year of the project activity and could fall outside the LIBER financial reporting period. The current Auditor would be continued for 2018. The Annual Report and Accounts were recommended to the Executive Board for approval. The Executive Board approved the Annual Report and Accounts for 2016, as required by the LIBER Statutes. The Accounts were signed by the President, Secretary-General and Treasurer at the meeting.

9. MEETING OF PARTICIPANTS 2017, PATRAS

Dr Matheson reported on the 2017 Meeting of Participants. There were two substantive issues for approval by LIBER Participants at the meeting: the 2018-2022 LIBER Strategy; and the future definition of research libraries in the category of university libraries. Both issues would be presented to LIBER Participants by the LIBER President.

9.1. Executive Board Appointments

There had been four candidate nominations at the closing date for nominations (22 June 2017). A closed ballot would, therefore, take place on the morning of 6 July supervised by three tellers appointed at the Opening of the Meeting of Participants on 5 July. The result of the closed ballot would be announced at the Meeting of Participants on 6 July. There was one re-appointment to the Executive Board.

9.2. Working Groups

The appointment of Ms Lotte Wilms, National Library of The Netherlands, and Dr Andreas Degkwitz, Humboldt-University Berlin, Germany, as Co-Chairs of the Digital Humanities Working Group, as agreed earlier by email, was formally approved by the Executive Board.

9.3. Appointment of Secretary-General

Following a closed ballot of the Executive Board, Mr John MacColl was appointed Secretary-General of LIBER. The appointment would be presented to the Meeting of Participants on 6 July, and Mr MacColl would take up the post immediately thereafter. The Executive Board formally approved the appointment.

9.4. LIBER Adviser

Ms Hormia-Poutanen referred to the pre-circulated draft remit for the post of LIBER Adviser on Statutory Requirements and Procedures, to which Dr Ann Matheson had been appointed (2017 to 2019) by the Board at the February 2017 meeting. The remit was approved by the

Executive Board. The Rules and Regulations had been amended to take account of the appointment of a third Adviser in exceptional circumstances.

STRATEGIC DIRECTIONS

10. EU ACTIVITIES

10.1-10.3. OSPP

Ms Hormia-Poutanen gave a short presentation on the Open Science Policy Platform (OSPP). LIBER had prepared a statement six months ago on how libraries could support the OSPP Action Lines. The Open Science Policy Platform action areas were: The European Open Science Cloud; The Future of Scholarly Publishing; Altmetrics; Citizen Science; FAIR Open Data; Rewards; Research Integrity; and Open Science Skills. She considered that the most sensible course of action for LIBER at this point was to follow developments relating to the European Open Science Cloud and the Future of Scholarly Publishing rather than comment on individual reports. Dr Horstmann noted that the next Work Programme was being prepared, and that €2 billion would be spent on the next stage of the European Open Science Cloud (EOSC). The question of whether LIBER should push the Go Fair initiative was discussed, but it was agreed that this was an approach of EU member states in support of EOSC, and was member state-driven not EU-driven. The second main point was that the High Level Expert Group had been disbanded and would be replaced by a more technical group. It was agreed that the Work Programme would be discussed by Dr Horstmann, Ms Verheusen and Dr Sacchi. It was also agreed that Mr Widmark would be proposed as an expert on the High Level Expert Group on the Future of Scholarly Publishing. On Altmetrics, LIBER would be able to comment on the first draft of the report, and Ms Hormia-Poutanen had asked Ms Sarah Coombs, Co-Chair, if the Altmetrics Working Group would be willing to comment, along with Dr Sacchi. The Board approved this action. The draft Report on Citizen Science was available and would be discussed on 17 October 2017. Dr Tsakonas agreed to keep a watching brief in this area and report back. Ms Hormia-Poutanen undertook to send the Citizen Science Report to the Board. There was a High Level Expert Group on Rewards, and a draft report was available but had not yet been published.

In general discussion, the Board considered whether LIBER ought to be involved in all the Action Lines in order to raise the profile of libraries or whether LIBER should focus on particular areas. One approach would be to try delegating to specialist groups within LIBER. LIBER also had an extensive number of partnerships with other organisations, and they might be asked whether they would like to become involved. This matter would be carried over for further discussion in October 2017.

10.4. Europeana Report

Ms Frey reported that Europeana tele-conferences had been held in April and June 2017. At the June tele-conference, Ms Frey had been reappointed to represent LIBER. Two main issues were discussed: the transition from grant to procurement, which required to be finalised by the end of August 2017 (and the Board had written to DG Connect to remind them of the risks); and recent press controversy about the outsourcing of Europeana on a US server (there was a problem in finding the same service in Europe at present). Ms Frey's report was approved by the Executive Board.

10.5. Expert Group on Digital Cultural Heritage and Europeana (DCHE)

Ms Hormia-Poutanen drew attention to the creation of the Expert Group on Digital Cultural Heritage and Europeana, an expert group for Member States. Ms Hormia-Poutanen had been appointed to the Group on behalf of Finland, and had attended a meeting in May 2017. The usage figures reported by Europeana had been low, although robust efforts had been made to increase usage. An idea raised at the meeting had been that Europeana should concentrate on helping countries to develop digital cultural portals and on solving specific development issues.

10.6. National Licensing

The position on national licensing in a number of European countries was discussed by the Executive Board. It was agreed that Dr van Otegem and Mr Anglada would discuss this matter with the Open Access Working Group and organise a meeting with the aim of bringing LIBER Libraries together.

10.7. OA Publishing for the European Commission

The recent initiative by the European Commission in regard to establishing a publishing platform was discussed by the Executive Board. It was agreed that this matter would be discussed further by Ms Hormia-Poutanen, Dr van Otegem, Mr Anglada and the Open Access Working Group and Dr Simone Sacchi, and would be reported on to the Executive Board in October 2017.

10.8. EU Projects Report

Ms Verheusen presented the EU Projects Report, which had been prepared by Ms Verheusen and Dr Sacchi, and had been pre-circulated. She reported that during the last year the EUDAT, FutureTDM, OpenMinTeD projects had continued, two projects, AARC and LEARN, had been completed, new projects EOSC pilot, AARC2 and FOSTER+ had been started, and LIBER had participated in the RDA Europe initiative. The Report was approved by the Executive Board.

11. LIBER STEERING COMMITTEES

11.1. Scholarly Communication and Research Infrastructures

11.1.1. Steering Committee Report

Dr Horstmann presented the Report of his Steering Committee, which had been pre-circulated, and noted one or two highlights. A series of very successful webinars with 400/500 participants) had been held. Due to high demand, the webinar on FAIR data principles had had to be repeated. The Working Group on Metrics was holding a workshop on metrics at the Patras Annual Conference. The Report was approved by the Executive Board.

11.1.2. Research Data Survey

Dr Horstmann reported that the Research Data Services study commissioned by LIBER had been published in *LIBER Quarterly* (2017). The study results had been disseminated through webinars and through a number of presentations in different European countries. He referred to Carol Tenopir's list of publications, which had been pre-circulated.

11.2. Reshaping the Research Library

11.2.1. Steering Committee Report

Dr Hallik presented the Report of the Reshaping the Research Library Steering Committee, which had been pre-circulated, and drew attention to the main points. The Working Group on Digital Humanities had commenced work. It would have core members and general members and would be arranged on a subject basis with the aim of attracting members interested in specific topics. Dr Fabian noted that the subject approach could lead to more members and greater expertise, and she noted the need to formalize CERL within the new Group. Dr Hallik reported that the Research and Education Working Group would disband at the end of 2017. The Steering Committee Report was approved by the Executive Board.

11.2.2. LIBER Leadership Programme

Dr Hallik reported that a very successful LIBER Journées had been held in Sciences Po from 17 to 19 May 2017, with 19 Directors from 14 countries participating, including three from the US and one from Canada. Discussions had been moderated by Professor Norbert Lossau, Vice-President, University of Göttingen, assisted by Mr Elliot Shore, ARL, and Ms Liisi Lembinen, University of Tartu. The 4th Emerging Leaders Programme, which had

commenced at the Patras Annual Conference, had attracted 26 participants from 13 countries.

11.2.3. Leadership Programme: Future Developments

Mr Roche, LIBER Adviser, reported on future developments for the Leadership Programme, on the basis of his pre-circulated draft plan. From the possible initiatives discussed at the February 2017 Board meeting, two had been selected by the Board for further investigation: (1) internships; and (2) a job description marketplace. On internships, the intention was to create a light touch internship marketplace on the LIBER website, with a prototype available by the end of 2017. Similarly, a job description marketplace for LIBER Libraries would be created on the LIBER website, i.e. a toolbox for library managers looking for job descriptions for new posts. Drs Smit enquired about the costs pertaining to internships, which might be prohibitive for LIBER Libraries, and asked about the cost of translating job descriptions. Mr Roche replied that most libraries had access to Erasmus funds for staff and costs would be absorbed by this means. The translation of job descriptions would not be undertaken by LIBER and would need to be undertaken by individual countries. Mr Roche's draft plan was approved by the Executive Board.

11.3. Advocacy and Communications

11.3.1. Steering Committee Report

Mr Widmark gave the report of the Steering Committee on Advocacy and Communications, which had been pre-circulated. Recently, the Copyright Working Group had been concentrating on contacts with MEPs, and had co-organised a lunch for EU Council Permanent Representatives to discuss the copyright reform process. The Open Access Working Group established in 2016 had divided its responsibilities into three strands: Licensing and Negotiating about Open Access; Reap the Rewards of Repositories; and Promote Open Access Policies. The Group had prepared a statement setting out five areas on which organisations negotiating offsetting deals with publishers should focus. The Report of the Steering Committee was approved by the Executive Board.

11.3.2. Think, Check, Submit Report

Mr Widmark noted that Ms Sofie Wennström, Stockholm University Library, was the LIBER representative on the Steering Committee for the 'Think, Check, Submit' initiative, and her report had been pre-circulated. Her recommendation was that LIBER should continue to fund 'Think, Check, Submit' at the current level of support (€ 1000 p.a.).

12. LIBER PARTNERSHIPS

12.1. OCLC

Ms Hormia-Poutanen and Dr Horstmann reported on a joint OCLC and LIBER Collaborative Information Management Study, investigating the use of persistent identifiers in research information infrastructures.

12.2. Sustainability Coalition of Open Science Services (SCOSS)

Dr van Otegem described the work of SCOSS, which did not itself provide funding but was an international coalition that could lobby for funding on a larger scale than these services or any individual library could do itself. SCOSS had focused on two established OA services as a pilot: SHERPA/Romeo and DOAJ. Proposals had been invited and had been evaluated on 6 June 2017. Some clarification had been required and would be discussed at the next meeting in August 2017. Dr van Otegem reported that the Working Group on Open Access had examined the case for funding, and had concluded that the business model for the DOAJ was convincing in its provisions for sustainability, and should receive financial support from LIBER. The business model for SHERPA/Romeo, however, was less so, and the Working Group did not recommend funding. The Executive Board approved this course of action. Dr van Otegem would convey the LIBER view to the next meeting of SCOSS.

Dr van Otegem then introduced the Draft Statement on Open Access, which had been drawn up by the Working Group on Open Access. Dr Horstmann recommended a rapid approach to developing the Statement, and suggested that it should contain a generic reference to LIBER's wish to facilitate offsetting deals and national licensing initiatives. It was agreed that Board members who wished to comment should do so direct to Dr van Otegem by 25 July. He would then circulate a further version to the Executive Board, and would set up a video-conference meeting to discuss the final Statement if necessary. The Statement would be produced by the end of August 2017.

12.3. Research Data Alliance and LIBER

Dr Horstmann reported that a lot of activity was underway. Dr Birgit Schmidt had been elected as Chair of the Working Group on Scientific Information Infrastructures. LIBER was a member of the Research Data Alliance (RDA), and it was agreed that LIBER's representative would now be Dr Simone Sacchi, Interim EU Projects Manager. Dr Horstmann recommended using this transition period to rethink LIBER's role in the RDA. This should be added to the October 2017 Board agenda for discussion.

13. LIBER Appointments Committee Report

Ms Hormia-Poutanen presented the Report of the Appointments Committee, which had met on Monday afternoon.

SECOND EXECUTIVE BOARD MEETING: THURSDAY 6 JULY 2017

[Agenda items 12.1-12.3 were taken at the Second Meeting, and Agenda item 13 was taken at the First Meeting.]

14. LIBER ANNUAL CONFERENCE, PATRAS 2017

14.1. Patras 2017 Conference Feedback

Ms Hormia-Poutanen asked Dr Tsakonas for his reflections. Dr Tsakonas replied that he had set up a meeting with Mr Roche and Lille colleagues to take place on the following afternoon. Reflecting on the organisation of the Annual Conference, he said there had been a substantial amount of work involved, particularly after the departure of the former Executive Director. The difficult period in funding of Greek libraries, and general shortage of staff as a consequence, had also added to the overall workload. He expressed thanks to the LIBER Office for providing continuity of support, and he paid particular tribute to Mr Panos Georgiou for the enormous amount of work he had done as a coordinator, with particular mention made of the organising of the exhibition. Dr Tsakonas invited feedback from Board colleagues. Ms Frey commented that she had been in discussion at one point with a retired professor of the University of Patras who had remarked that the lively bustle of conference participants at the LIBER Conference had gladdened him and represented the ideal model of academic and cultural life in Greece. She also remarked on the excellence of the conference dinner, in respect of entertainment, catering and company. The Executive Board thanked Dr Tsakonas and Mr Georgiou and their colleagues for an excellent Annual Conference.

14.2. LIBER Annual Conference Survey

The survey feedback form for this year's Conference had been distributed in advance, and followed the same format as last year. The Board approved its use.

15. LIBER ANNUAL CONFERENCE, LILLE 2018

Mr Roche introduced his colleagues, and said that he thought it had been important to bring them to Patras in order that they could experience the conference format, and get a sense of the critical areas: catering, transportation and social events. His colleague Jacques Sauteron was chair of the Local Organising Committee. Mr Sauteron reported that they had had an initial meeting in February, and had begun work on a website, but after a meeting with Ms Grant from the LIBER Office on 5 July they understood that the conference website would be hosted by LIBER, and so there might be some delay with its production. Mr Roche stated

that they were now awaiting a schedule from the LIBER Office, and that Ms Verheusen would visit Lille in November 2017.

16. LIBER STEERING COMMITTEES: UPDATES

16.1. Scholarly Communication and Research Infrastructures

There had been no meeting as this Committee was being disbanded and so was in transition. Dr Horstmann requested that messages be sent to inform existing members of Steering Committees that there were to be changes. An announcement should be drafted and shared initially with Committee Chairs. Ms Hormia-Poutanen asked Ms Verheusen to provide this.

16.2. Reshaping the Research Library

The Working Group on Leadership and Workforce Development had met. It had been decided that the next LIBER Journées should be held in 2020 rather than 2019, in order not to coincide with the next Emerging Leaders programme. Mr John Tuck was retiring at the end of 2017, but would remain as Chair of the Working Group until July 2018. The Executive Board agreed that his expenses would be met. The Working Group on Digital Collections would be disbanded in August, and would be continued by the Working Group on Digital Humanities. The Working Group on Research and Education would be reformed along the model of the Working Group on Digital Humanities, and a proposal would be presented in October 2017.

16.3. Advocacy and Communications

There was nothing further to report.

17. EXECUTIVE BOARD APPOINTMENTS

17.1. Appointments at Meeting of Participants

Following a closed ballot of Participants for the two vacancies on the Executive Board, the two newly-appointed members were Dr Søren Bertil Fabricius Dorch, University Library of Southern Denmark, Denmark, and Ms Agnès Ponsati Obiols, Spanish National Research Council (CSIC), Spain.

17.2. Steering Committee/Working Group Appointments

There were no new appointments.

17.3. Secretary-General Appointment

Mr John MacColl had been presented to the Meeting of Participants on 6 July 2017 by the LIBER President, and took up his role as Secretary-General following the Meeting of Participants.

17.4. LIBER Adviser

The appointment of Dr Ann Matheson as LIBER Adviser had been presented to the Meeting of Participants on 6 July 2017 by the LIBER President.

18. Executive Director's Report

Ms Verheusen presented her report and noted that to date her time has been taken up with the preparations for the Annual Conference and assisting in the Office which had been short-staffed due to recent staff departures. She had not yet had a chance to become properly involved with Steering Committees, Working Groups or EU Projects, but she would now be able to turn her attention to these areas. Ms Verheusen's Report was approved.

19. Future Annual Conferences

Dr Matheson reported that Trinity College Dublin had confirmed in April 2017 that they would host the Annual Conference in 2019. Ms Frey commented that, unfortunately, BCU Lausanne would not have its new building ready in time to host the 2021 Conference, and

she requested that the Conference should take place in Lausanne in 2022 instead. Dr Tsakonas suggested contacting Belgrade University Library, which had provisionally agreed to host after 2020. Mr MacColl would contact them to confirm. [POST-MEETING NOTE: Since BCU Lausanne is able to host the Annual Conference in its existing buildings, it was agreed informally after the meeting that no further action would be taken in regard to Belgrade University Library for the present.]

20. Any Other Business

Ms Hormia-Poutanen said she would like LIBER to run workshops on Open Science during the Estonian Presidency Conference on 11-12 October 2017, and it was agreed that the Board would discuss this further by email in August 2017. Dr Horstmann said he would support the idea but that the shortness of timescale would require that the LIBER Office do the organisation. Ms Verheusen would discuss this with Ms Grant, who had been involved with the Dutch Presidency Conference.

Ms Hormia-Poutanen expressed thanks on behalf of the Board to the demitting members, Dr Fabian and Mr Anglada, for all their work for LIBER. She then thanked Dr Matheson for all her work over many years as Secretary-General, and expressed her pleasure that Dr Matheson would continue on the Board having been appointed as a Special Adviser.

21. Dates of Future Meetings

OCTOBER 2017: ERASMUS UNIVERSITY LIBRARY, ROTTERDAM, THE NETHERLANDS

LIBER Finance Committee: Thursday, 19 October 2017, 09.00-10.30
LIBER Executive Board (Discussion Slot): Thursday, 19 October 2017, 10.30-12.30
LIBER Executive Board (Agenda): Thursday 19 October 2017, 13.00-16.00
Steering Committee Chairs Meeting: Thursday, 19 October 2017, 16.00-17.00
Appointments Committee Meeting: Thursday, 19 October 2017, 17.00-18.00
LIBER Executive Board: Friday, 20 October 2017, 09.30-13.00

FEBRUARY 2018: TRINITY COLLEGE DUBLIN, IRELAND

LIBER Finance Committee: Thursday, 15 February 2018, 09.00-10.30
LIBER Executive Board (Discussion Slot): Thursday, 15 February 2018, 10.30-12.30
LIBER Executive Board (Agenda): Thursday 15 February 2018, 13.00-16.00
Steering Committee Chairs Meeting: Thursday, 15 February 2018, 16.00-17.00
LIBER Executive Board: Friday, 16 February 2018, 09.30-13.00
(and visit to Annual Conference venue)

Ann Matheson
Secretary-General (until 6 July 2017)

John MacColl
Secretary-General (from 6 July 2017)

21 July 2017

**LIBER EXECUTIVE BOARD
SUMMARY OF ACTIONS: MEETINGS ON 3, 4 AND 6 JULY 2017**

PARA.	ACTION	RESPONSIBLE	STATUS
EB MEETING FEB 2017			
10.2.3	Investigate possible pricing structure and available budget for Award system for Leadership Programme	Drs Smit	In progress
18	Follow up regarding Go-FAIR initiative	Ms Verheusen	In progress
DISCUSSION SLOT JULY 2017			
1.3	Certain Working Groups to be designated as permanent	Ms Verheusen	
1.3	Inform Fora Chairs of changes to status	Ms Hormia-Poutanen	
1.3	Vertical timeline for Working Groups	Ms Verheusen	
1.3	Visual of new organisational structure	Ms Verheusen/Ms Grant	
1.3	Create plan for informing Chairs of Working Groups to be disbanded	Ms Verheusen	
1.3	Convene video-meeting of LIBER Strategy Task Force	Ms Verheusen	
2	Prepare rolling programme of Discussion Slot topics for Oct. 2017 Board meeting	Ms Verheusen	
EB MEETINGS JULY 2017			
7	Prepare website communications plan	Ms Grant	
10.1-10.3	Discuss next Work Programme (EOSC)	Dr Horstmann, Ms Verheusen, Dr Sacchi	
10.1-10.3	Propose Mr Widmark for Expert Group on Future of Scholarly Publishing	Ms Hormia-Poutanen	
10.1-10.3	Altmetrics Group to comment on Report	Ms Hormia-Poutanen	
10.1-10.3	Observe Citizen Science progress and report back to Board	Dr Tsakonas	
10.1-10.3	Send Citizen Science draft report to Board; add to Oct. 2017 Board Agenda	Ms Hormia-Poutanen/ Ms Reid	
10.1-10.3	Add LIBER/OSPP Action Lines to Oct. 2017 Agenda	Ms Reid	
10.6	Discuss with OA Working Group and organise meeting	Dr van Otegem/Mr Anglada	
10.7	Discuss EU OA Publishing initiative and report to Executive Board	Ms Hormia-Poutanen/ Dr van Otegem	
12.2	Send comments on draft statement on Open Access to Dr van Otegem by 25 July	Board Members	
12.3	Add RDA Alliance to Oct. 2017 Agenda	Ms Reid	
16.1	Draft note to explain changes to Steering Committees members	Ms Verheusen	
20	Discuss arrangements for Estonian Presidency Conference with Ms Grant	Ms Verheusen	